ADMINISTRATION AGREEMENT FOR EU CONTRIBUTIONS PROVIDED TO THE
EUROPE 2020 PROGRAMATIC TRUST FUND

Administration Agreement between the European Commission on behalf of the European
Union and the International Bank for Reconstruction and Development concerning the
Part II Europe 2020 Programmatic Single-Donor Trust Fund
(Trust Fund No.: TF073027)
(Donor Reference No: EC Contract ENPI/2017/389-120)

This Administration Agreement is concluded under Direct Management in the context of the
Framework Agreement between the World Bank Group and the European Commission dated
April 15, 2016 which sets the general conditions for this Agreement (the “Framework
Agreement”). The Framework Agreement shall be applicable and form an integral part of the
Administration Agreement for the Trust Fund.

1. The International Bank for Reconstruction and Development (the “Bank”)
acknowledges that the European Commission (the “Donor”, and together with the Bank, the
“Parties” and each a “Party”) agrees to provide the sum of one million nine hundred and
ninety-nine thousand five hundred and fifty three Euro (€1,999,553) (the “Contribution”) for
the Part II Europe 2020 Programmatic Single-Donor Trust Fund, (TF073027) (the “Trust
Fund”) in accordance with the terms of this Administration Agreement.

The estimated total budget of the Trust Fund is one million nine hundred and ninety-nine
thousand five hundred and fifty three Euro (€1,999,553). The indicative budget set out in
Annex 5 shall be used for monitoring purpose only and shall not be binding.

2. The Contribution shall be used to finance the activities set forth in the “Part II
Europe 2020 Programmatic Single-Donor Trust Fund Description” attached hereto as
Annex 1, and shall be administered by the Bank on behalf of the Donor in accordance with
the terms of this Administration Agreement, including the “Standard Provisions” attached
hereto as Annex 2 and “Governance” attached hereto as Annex 3.

Expected results of the Trust Fund and corresponding indicators (including baselines, result
goals and sources of data) are set out in Annex 4.

The Implementation period shall start with retroactive effect on September 13, 2017.

3. The Donor shall deposit the Contribution in accordance with the following schedule
and in the currency specified in Section 1 above (“Contribution Currency”) into such bank
account designated by the Bank (each amount deposited hereinafter referred to as an
“Installment”) upon submission of a payment request by the Bank:

(A) Promptly following countersignature – €1,000,000;
(B) €800,000 subject to the disbursement of 70% of the preceding installment;
and
(C) €199,553 subject to the disbursement of 70% of the preceding installment.

The period for payment of further instalments shall be 60 days.
The period for payment of the balance shall be 90 days.

4. When making any deposit, the Donor shall instruct its bank to include in its deposit
details information (remittance advice) field of its SWIFT deposit message, information
indicating: the amount deposited, that the deposit is made by the Donor for TF073027 (the
Part II Europe 2020 Programmatic Single-Donor Trust Fund), the Commission internal
reference number and the date of the Administration Agreement, the name of the project for which the funds are intended, the name of the Commission department responsible for the Trust Fund and the date of the deposit (the “Deposit Instructions”). In addition, the Donor shall provide a copy of the Deposit Instructions to the Bank’s Accounting Trust Funds Division by e-mail sent to tripmitadvice@worldbank.org or by fax sent to +1 (202) 614-1315.

5. Except with respect to the Deposit Instructions, any notice, request or other communication to be given or made under this Administration Agreement shall be in writing and delivered by mail, fax or e-mail to the respective Party’s address specified below or at such other address as such Party notifies in writing to the other Party from time to time:

For the Bank (the “Bank Contact”):

Demba Ba
Advisor
Middle East and North Africa Region
The World Bank
Tel: + 213 (0) 21 79 51 53 10 58
Fax: + 213 (0) 21 79 51 59
E-mail: dba@worldbank.org

For the Donor (the “Donor Contact”):

European Commission
For the attention of the Head of Operations
EU Delegation to Algeria, Algiers
Tel: +213 21 923 640
Fax: +213 21 921 854

Payment requests and attached reports, including requests for changes to bank account arrangements shall be sent to

European Commission
For the attention of the Head of Finances and Contracts
EU Delegation to Algeria, Algiers
Tel: +213 21 923 640
Fax: +213 21 921 854

6. In the event any amounts are to be returned to the Donor under this Administration Agreement, the Bank shall transfer such amounts to the Donor, unless otherwise agreed with the Bank.

7. All annexes hereto and the Framework Agreement between the World Bank Group and the European Commission constitute an integral part of this Administration Agreement, whose terms taken together shall constitute the entire agreement and understanding between the Donor and the Bank. In the event of any inconsistency, the Framework Agreement prevails over the Administration Agreement and the Administration Agreement prevails over its Annexes. Unless otherwise specified in an annex hereto, this Administration Agreement may be amended only by written amendment between the Bank and the Donor.

8. The measures taken to identify the EU as a source of financing shall be in accordance with Attachment 4 of the Framework Agreement.
9. Each of the Parties represents, by confirming its agreement below, that it is authorized to enter into this Administration Agreement and act in accordance with these terms and conditions. The Parties are requested to sign and date this Administration Agreement, and upon possession by the Bank of this fully signed Administration Agreement, this Administration Agreement shall become effective as of the date of the last signature.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

By: [Signature]
Name: Marie Françoise Marie-Nelly
Title: Country Manager (Country Director)
Date: 26 MARS 2018

EUROPEAN UNION represented by the EUROPEAN COMMISSION

By: [Signature]
Name: L O'Rourke
Title: Head of Delegation
Date: 19/03/2018
PART II EUROPE 2020 PROGRAMMATIC SINGLE-DONOR TRUST FUND
DESCRIPTION

This Annex shall be applicable to and form an integral part of the Administration Agreement for the Trust Fund between the Bank and the Donor.

1. **Objectives**

The Trust Fund Objectives are:

The European Commission and the Bank share a common objective of building competitive and sustainable economies and reducing poverty and social exclusion – goals of the Europe 2020 Agenda which is built on three pillars of smart, sustainable and inclusive growth. The European Commission and the Bank concur that direct interaction is beneficial to both institutions and through them to the beneficiary countries. This applies particularly to the provision of analytical, advisory and knowledge services and technical assistance.

The European Commission has expressed interest in ensuring that the Bank continues to provide technical assistance in the framework of the Trust Fund in furtherance of the common objective set forth above.

2. **Activities**

The sub-objectives and activities are:

The European Commission has expressed interest in ensuring that the Bank provides technical assistance in the framework of the Trust Fund with the specific objective of supporting the Government of Algeria improve the overall business environment in the country by: (i) strengthening the institutional framework to improve the business environment around the national committee for the improvement of the business environment (CNAEA); (ii) improving communication and information on investment climate reforms; (iii) supporting specific investment climate reforms, and (iv) developing survey instruments for dialogue and consultation with the private sector.

The Bank will carry out the following activities:

The scope of the activities to be carried out by the Bank is large, covering four main components which complement each other, based on lessons of experience from designing investment climate reforms program. This combination of components is required to support a comprehensive approach to business environment reforms including institutional strengthening, public/private dialogue, investment climate reforms, and communication of reforms. A detailed project implementation plan will be prepared during the inception period in consultation with all interested stakeholders.
**Component 1: Strengthen and extend the framework to improve the business environment**

**Sub-component 1.1:** Strengthened institutional and operational framework to coordinate and monitor reforms

The Bank will support the Government of Algeria strengthen the institutional and operational framework to coordinate and monitor the reforms by supporting two main activities: (i) carrying out an assessment of the CNAEA and its interfaces within it member institutions and recommendations for corrective measures including enhanced capacity of the Technical Secretariat to better coordinate, analyze, and collect information in accordance with international best practices; and (ii) technical support for the implementation of the recommendations to improve the functioning and efficiency of the CNAEA.

**Sub-component 1.2:** Mechanism to identify, manage, coordinate and monitor measures to improve the business environment set up at the local level.

The Bank will: (i) carry out on a pilot basis (wilaya), a local mechanism for the identification of measures to improve the business environment, their adoption and monitoring of their implementation with the involvement of all decentralized administrations; (ii) support the selection, establishment and training of a team of local experts to measure the quality of the business environment in this pilot (wilaya), contribute to the collection and evaluation process.

**Sub-component 1.3:** Better understanding of Doing Business (DB) methodology

The Bank will carry out activities to enable the CNAEA members, representatives of private sector, other stakeholders including the media, better understand the DB methodology by: (i) organizing sessions to explain the methodology of each of the Doing Business indicators; and (ii) organizing a study trip for selected members of the CNAEA working groups on selected DB indicators in countries to be identified.

**Component 2: Enhanced Communication on reforms**

**Sub-component 2.1:** Website on business environment improved.

The Bank will provide support to improve the existing website [www.climatdesaffaires.dz](http://www.climatdesaffaires.dz) developed and hosted by the Ministry of Industry and Mining to communicate on the reforms initiated by the government by: (i) assessing the website and providing recommendations for its improvement; and (ii) supporting and implement the recommendations.

**Sub-component 2.2:** Structured communication strategy.

The Bank will assist the CNAEA to develop a communication strategy by designing and supporting the implementation of a communication plan on the business environment including actions by both the CNAEA and the relevant administrations and targeting all stakeholders.
Component 3: Support to specific investment climate reforms actions and pilot projects

Sub-component 3.1: Common identification system for businesses identification and information sharing.

The Bank will provide support to improve the national statistics information system for businesses by supporting the linking of databases of different administrations interacting with businesses. This will require the establishment of a common identification number for businesses to be used by all administrations. Accordingly the Bank will provide support to: (i) analyze the different data structures used by all administrations dealing with enterprises and propose a procedure for a common identification system, taking into account the work done and underway by the National Statistics Office and the Ministry of Finance; (ii) propose the modus operandi for each administration to integrate the common number in their database; and (iii) assist the IT departments in the implementation of the action plan.

Sub-component 3.2: Online business creation.

The Bank will assess the electronic business creation portal www.jecreemonentreprise.dz (not yet operational) and its interoperability with the systems of the administrations involved, make recommendations and propose an action plan to improve it; and (ii) support the authorities in charge of the implementation of the recommendations and the action planning leading the migration of this portal to a site of international standing.

Sub-component 3.3: The Bank will support the modernization of the Sidi M'Hamed court, by: (i) assessing the existing electronic system set up in the court for tracking and business management, make recommendations and propose a plan of action to improve the system; and (ii) support the authorities in charge of implementing the recommendations and the action plan.

Sub-component 3.4: The Bank will prepare recommendations for improving the credit information system and benchmarking Algeria in the area of access to credit and financial inclusion.

This activity will be carried out in consultation with the Bank of Algeria and other relevant institutions (Sonelgaz, Company of water distribution, etc).

In addition, this activity will also provide support to prepare a note to assess the performance of the financial system in terms of financial inclusion (for individuals and SMEs). This note will also include a benchmarking analysis of all the related and available indicators.

Sub-component 3.5: Simplification of administrative procedures for businesses.

The Bank will support: (i) CNAEA update its matrix of actions action plan to simplify administrative procedures; and (ii) provide support to CNAEA members in charge of implementing the action plans of reforms.

Sub-component 3.6: Modernization of business law.

The Bank will update the diagnosis and recommendations made in 2015 related to the legal framework for business on areas measured by the Doing Business (legal indicators), in particular with regard to the protection of minority shareholders, the law of insolvency proceedings, and the law of movable property rights and their
registration in a central registry; and (ii) analyze the opportunity of preparing a draft framework legislation (loi cadre) to simplify and modernize the business environment in the Algerian context and in line with relevant provisions of the Algerian Constitution.

**Component 4: Development of instruments for dialogue and consultation**

**Sub-component 4.1: Enterprise Surveys.**

(a) The Bank will prepare and carry out an enterprise survey to collect data to analyze the constraints and obstacles to the growth of private investment and competitiveness. This activity will be based on the methodology implemented by the World Bank in more than 80 countries (www.enterprisesurveys.org). The aim of the survey will be to highlight the areas where reforms are needed to improve the productivity and competitiveness of the private sector. The results of these surveys will be made available to companies, allowing benchmarking against other local and international companies. To build local capacity, this study will be conducted in collaboration with local partners who will be involved in the design and implementation of the survey. Both the National Institute for Planning and Development studies (INPED) and the National Agency for SMEs development (ANDPME) will be involved in the process.

(b) The Bank will provide technical support to the Ministry of Industry and Mining to set up a business climate barometer using an electronic platform. The barometer will be used to conduct regular business opinion survey to capture the perception of the private sector on the state of the economy. As part of this activity, the Bank will assess the capacity of INPED and/or ANDPME to host or participate in the design and management of the barometer will be assessed and provide support to strengthen them in these areas if needed.

**Sub-component 4.2: Improving public-private dialogue (PPD) on business environment reforms.**

The Bank will support CNAEA organize: (i) PPD workshops in Algiers and in the pilot Wilaya to guide the preparation of a report consolidating the proposed business environment reforms based on the discussions, the DB report and the enterprise surveys; and (ii) the preparation of an action plan for the establishment of a structured consultation mechanism to collect and identify reforms needed by the private sector.

**INDICATIVE OUTPUTS AND TIMELINE**

The main indicative outputs include: (i) an assessment of the CNAEA mechanism and its counterparts within the institutions represented to be completed by March 2018; (ii) a detailed action plan presenting short and medium term Doing Business reforms to be completed by February 2018; (iii) an investment climate assessment report based on data from firm level survey to be completed by September 2019.

More outputs are presented in the result table in annex 4.
3. **Eligible Expenditures**

3.1 For Bank-executed activities, the Trust Fund funds may be used to finance:

- (a) Staff and individual consultant services;
- (b) Cost of travel;
- (c) Cost of training and workshops; and
- (d) Other services including translation

4. **Taxes**

4.1 The foregoing activities and categories of expenditures may include the financing of taxes in accordance with the Bank’s applicable policies and procedures.

5. **Program Criteria**

5.1 Activities are to be financed in accordance with the following program criteria:

The Trust Fund is established to enable the European Commission and the Bank to continue to collaborate and exchange experience and expertise on a number of themes under all three pillars of the Europe 2020 Agenda of smart, sustainable and inclusive growth. The express purpose of this Trust Fund is to allow the European Commission to avail itself of the Bank’s technical assistance and analytical and policy capacity for the purpose of pursuing the goals of Europe 2020. The three pillars of Europe 2020 are broadly in line with the objectives and strategies adopted in the Europe and Central Asia Region of the World Bank Group. All activities that are in pursuance of these three pillars are eligible to be financed and implemented under this Trust Fund.

6. **Retroactive Financing**

6.1 The Trust Fund funds may be used to retroactively finance payments for eligible expenditures made as of September 13, 2017 in accordance with the Bank’s applicable policies and procedures.
STANDARD PROVISIONS

This Annex shall be applicable to and form an integral part of the Administration Agreement for the Trust Fund between the Bank and the Donor.

1. Administration of the Contributions

1.1 The Bank shall be responsible only for performing those functions specifically set forth in this Administration Agreement and shall not be subject to any other duties or responsibilities to the Donor, including, without limitation, any duties or obligations that might otherwise apply to a fiduciary or trustee under general principles of trust or fiduciary law. Nothing in this Administration Agreement shall be considered a waiver of any privileges or immunities of the Bank under its Articles of Agreement or any applicable law, all of which are expressly reserved.

1.2 The Donor's Contribution shall be administered in accordance with the Bank’s applicable policies and procedures, as the same may be amended from time to time, including its procurement, financial management, disbursement and safeguard policies, its framework to prevent and combat fraud and corruption and its screening procedures to prevent the use of Bank resources to finance terrorist activity, in line with the Bank's obligations to give effect to the relevant decisions of the Security Council taken under Chapter VII of the Charter of the United Nations. The Donor acknowledges that this provision does not create any obligations of the Bank under the anti-terrorist financing and asset control laws, regulations, rules and executive orders of an individual member country that may apply to the Donor.

2. Management of the Contributions

2.1 The funds deposited in the Trust Fund shall be accounted for as a single trust fund and shall be kept separate and apart from the funds of the Bank. The funds deposited in the Trust Fund may be commingled with other trust fund assets maintained by the Bank. The Bank, in its capacity as trustee, has legal title to the funds deposited in the Trust Fund.

2.2 The currency in which the funds in the Trust Fund shall be held is Euro (the “Holding Currency”).

2.3 The Donor agrees to deposit its Contributions in the Contribution Currency stated in the Administration Agreements. In the case of deposits received in a Contribution Currency other than the Holding Currency, promptly upon the receipt of such amounts and the accompanying Deposit Instructions, the Bank shall convert such amounts into the Holding Currency at the exchange rate obtained by the Bank on the date of the conversion. Where deposits prove to be insufficient to complete activities as a result of exchange rate fluctuations, neither the Bank nor the Donor shall bear any responsibility for providing any additional financing.

2.4 The funds deposited in the Trust Fund may be freely exchanged by the Bank into other currencies as may facilitate their disbursement at the exchange rate obtained by the Bank on the date of the conversion.

2.5 The Bank shall invest and reinvest the funds deposited in the Trust Fund pending their disbursement in accordance with the Bank’s applicable policies and procedures for the investment of trust funds administered by the Bank. The Bank shall transfer all income from such investment to the Donor’s applicable donor balance account with the Bank.
3. **Trust Fund Fees and Costs**

3.1 The Bank shall deduct and retain for its own account, as a deduction from each Instalment, an amount equal to five percent (5%) per Instalment as an administrative fee for the Trust Fund.

3.2 The Donor acknowledges and agrees that the percentage deductions for fees in this Trust Fund Fees and Costs section are estimated on the basis of anticipated Contributions. If actual Contributions significantly differ from what was originally anticipated at the time of signature of the first Administration Agreement, or if other circumstances affecting Trust Fund fees or costs change, the Bank reserves the right to request a change to the terms of this Trust Fund Fees and Costs section, which would be effectuated by amendments made to the Administration Agreements of the Donor and which would thereafter be applicable to all new Contributions that are provided either as amendments to supplement existing Administration Agreements or from new Administration Agreements.

4. **Accounting and Financial Reporting**

4.1 The Bank shall maintain separate records and ledger accounts in respect of the funds deposited in the Trust Fund and disbursements made therefrom.

4.2 The Bank shall furnish to the Donor current financial information relating to receipts, disbursements and fund balance in the Holding Currency with respect to the Contributions via the World Bank’s Trust Funds Donor Center secure website. Within six (6) months after all commitments and liabilities under the Trust Fund have been satisfied and the Trust Fund has been closed, the final financial information relating to receipts, disbursements and fund balance in the Holding Currency with respect to the Contributions shall be made available to the Donor via the World Bank’s Trust Funds Donor Center secure website.

4.3 The Bank shall provide to the Donor via the World Bank’s Trust Fund Donor Center secure website, within six (6) months following the end of each Bank fiscal year, an annual single audit report, comprising (i) a management assertion together with an attestation from the Bank’s external auditors concerning the adequacy of internal control over cash-based financial reporting for all cash-based trust funds as a whole; and (ii) a combined financial statement for all cash-based trust funds together with the Bank’s external auditor’s opinion thereon. The cost of the single audit shall be borne by the Bank.

4.4 If the Donor wishes to request, on an exceptional basis, a financial statement audit by the Bank’s external auditors of the Trust Fund, the Donor and the Bank shall first consult as to whether such an external audit is necessary. The Bank and the Donor shall agree on the appropriate scope and terms of reference of such audit. Following agreement on the scope and terms of reference, the Bank shall arrange for such external audit. The costs of any such audit, including the internal costs of the Bank with respect to such audit, shall be borne by the requesting Donor.

5. **Progress Reporting**

5.1 The Bank shall provide the Donor with semi-annual reports on the progress of activities financed by the Contributions. Within six (6) months of the End Disbursement Date (as defined below), the Bank shall furnish to the Donor a final report on the activities financed by the Trust Fund.

5.2 The Donor may review or evaluate activities financed by the Trust Fund at any time up to six (6) months following the End Disbursement Date. The Donor and the Bank shall agree on the scope and conduct of such review or evaluation, and the Bank shall provide all
relevant information within the limits of the Bank’s applicable policies and procedures. All associated costs, including any costs incurred by the Bank, shall be borne by the Donor. It is understood that any such review or evaluation will not constitute a financial, compliance or other audit of the Trust Fund.

6. **Disbursement; Cancellation; Refund**

6.1 It is expected that the funds deposited in the Trust Fund will be fully disbursed by the Bank by **May 12, 2020** (the “End Disbursement Date”). The Bank shall only disburse funds deposited in the Trust Fund for the purposes of this Administration Agreement (other than returns to Donor) after such date to the extent such date is changed in accordance with amendments made to the Administration Agreement(s) of the Donor. Following the End Disbursement Date, the Bank shall return any remaining balance of the Trust Fund to the Donor in the Holding Currency in the manner specified in its respective Administration Agreement on a pro rata basis with regard to the total funds deposited in the Trust Fund by such Donor relative to the total funds deposited in the Trust Fund by the Donor, all calculated as Holding Currency amounts.

6.2 The Donor may cancel all or part of such Donor’s pro rata share/contribution, and the Bank may cancel all or any Donor’s pro rata share/contribution, upon three (3) months’ prior written notice, of any Contributions (paid and not yet paid) that are not committed pursuant to any agreements entered into between the Bank and any consultants and/or other third parties for the purposes of this Administration Agreement, including any Grant Agreements, prior to the receipt of such notice. In the event of a cancellation, the Bank shall return to the Donor its pro rata share in the Holding Currency as specified in the Administration Agreement unless otherwise agreed between the Bank and the Donor.

7. **Disclosure; Dispute Resolution**

7.1 The Bank shall disclose the Administration Agreements and related information on this Trust Fund in accordance with the Bank’s Policy on Access to Information. By entering into Administration Agreements, the Donor consents to such disclosure of their respective Administration Agreements and such related information.

7.2 The Donor and the Bank shall use their best efforts to amicably settle any dispute, controversy, or claim arising out of or relating to the Administration Agreements.
GOVERNANCE OF THE ACTIVITIES

This Annex shall be applicable to and form an integral part of the Administration Agreement for the Trust Fund between the Bank and the Donor.

1. The Bank and the Commission will consult each other regularly on the implementation of the Activities in accordance with the description of the activities in Annex 1 of this Administration Agreement.

2. In order to facilitate the implementation of the Activities, the working modalities are presented below:
   (a) The Bank shall be responsible for the overall implementation of the activities described in Annex 1 of this Administration Agreement.
   (b) The European Union Delegation in Algiers will be responsible for involving other EU Commission services, where appropriate.
   (c) The Bank and EUD will have regular exchanges on the progress of the activities described in Annex 1 of this Agreement, on the work plan or schedule of activities for the following month(s) including missions, and raise any issues as they arise concerning difficulties encountered. Priorities and choices to be made in the planning of the activities will be discussed and consulted between the Bank and the EUD.
   (d) In line with Article 9 of the Framework Agreement and its Attachment 4, a Visibility Note has been prepared by the Bank, and agreed with the EUD for the purposes of the activities described in the Annex 1 to this Agreement.

Payment Requests
All requests for payments and report related to the Part II Europe 2020 Programmatic Single-Donor Trust Fund (TF073027) financed under this Administrative Agreement will be sent by the World Bank to the EUD with the contract reference ENPI/2017/389-120 and shall be addressed to:

Delegation of the European Union to Algeria

For the attention of Head of Finance and Contract Section

## ANNEX 4

### INDICATIVE RESULTS INDICATORS FOR THE ACTIVITIES

<table>
<thead>
<tr>
<th>IMPACT</th>
<th>Result chain</th>
<th>Indicators</th>
<th>Baselines (incl. reference year)</th>
<th>Targets (incl. reference year)</th>
<th>Sources and means of verification</th>
<th>Assumptions / Risks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support the development of communication tools</td>
<td>Strengthen and expand the mechanism for improving the business climate (DBI)</td>
<td>Institutional and operational mechanism for managing reform is effective</td>
<td>CNAEA is not fully effective as of January 2018</td>
<td>CNAEA is effective and meet at least twice a year and mechanism to implement reforms at a local level is operational by June 2019</td>
<td>CNAEA report and reports of training sessions</td>
<td>Highest level of all the relevant ministries are involved and committed</td>
</tr>
<tr>
<td>Support specific modernization activities and pilot projects</td>
<td></td>
<td>A comprehensive communication plan on the business climate is developed</td>
<td>None as of January 2018</td>
<td>Communication plan completed and implemented by June 2019</td>
<td>CNAEA report</td>
<td>All the relevant administrations and their communication staff contribute to the plan</td>
</tr>
<tr>
<td>Development of mechanisms for dialogue and consultation</td>
<td></td>
<td>Action plans for Joint system for (i) identifying businesses and sharing information; (ii) online mechanism to start a business; and for (iii) modernization of Sidi M'Hamed court implemented</td>
<td>None as of January 2018</td>
<td>Action plans prepared and implemented by December 2020</td>
<td>CNAEA reports</td>
<td>CNAEA is result oriented, closely monitors the implementation of the action plans and the Bank is actively involved</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Public Private Dialogue platform on business environment reforms is set up and effective</td>
<td>Public Private Dialogue is not effective as of January 2018</td>
<td>Formal PPD platform effective and at least 3 meetings organized by December 2020</td>
<td>Minutes of PPD meetings</td>
<td>Strong commitment of both the Public and the Private sector to work together and meet as needed</td>
</tr>
<tr>
<td>OUTCOMES</td>
<td>Capabilities of CNAEA and its members are strengthened</td>
<td>Training cycle on each of the Doing Business indicators to enable CNAEA members better understand the methodology and work together</td>
<td>0 as of January 2018</td>
<td>At least 10 training sessions and 1 study trip are organized by June 2020.</td>
<td>World Bank Group completion report and other project implementation status reports</td>
<td>Each Administration designates a focal person to be trained, participated to all DB related event, and proactively work on the action plan</td>
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</tr>
<tr>
<td>Communication tools for investment climate reforms developed</td>
<td>Website on the business climate is improved, consulted, and all the sections of the website are updated (<a href="http://www.climatdesaffaires.dz">www.climatdesaffaires.dz</a>)</td>
<td>All the sections are not updated</td>
<td>All the sections of the website are updated (with new reforms; status of action plan of the CNAEA; etc)</td>
<td>Website</td>
<td>A dedicated person regularly update the website on a regular basis</td>
<td></td>
</tr>
<tr>
<td>Possibility to start/create a business online through the electronic portal</td>
<td>Online mechanism is operational</td>
<td>The existing online mechanism does not enable online business creation</td>
<td>Possibility to create a business online by December 2020</td>
<td>Electronic portal and World Bank Group completion report and other project implementation status reports</td>
<td>All the stakeholders contribute to the implementation of the action plan to make the online mechanism effective</td>
<td></td>
</tr>
<tr>
<td>Simplification of procedures for the business environment measured by Doing Business</td>
<td>Positive reforms considered in the Doing Business report</td>
<td>0 as of January 2018</td>
<td>At least 15 reforms by December 2020</td>
<td>World Bank Doing Business report</td>
<td>Identified actions are implemented by the CNAEA</td>
<td></td>
</tr>
<tr>
<td>Analysis of the constraints and barriers to the growth of private investment and competitiveness based on a survey of a sample of companies.</td>
<td>Investment Climate Assessment (ICA) report is prepared</td>
<td>0 as of January 2018</td>
<td>1 by September 2019</td>
<td>Decision meeting and Validation workshop</td>
<td>Quality of data collected is poor</td>
<td></td>
</tr>
<tr>
<td>Assessment of the Institutional and operational mechanism for managing reform and implementation</td>
<td>Adoption of specific action plan and inclusion of actions in the CNAEA electronic platform</td>
<td>0 as of January 2018</td>
<td>1 by June 2018</td>
<td>Electronic platform of the CNAEA action plan</td>
<td>Recommendations from the audit are implemented by the CNAEA</td>
<td></td>
</tr>
<tr>
<td>Output</td>
<td>of recommendations</td>
<td>Action plan to improve the website is implemented by CNAEA</td>
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<td>--------------------------------------------</td>
<td>-------------------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------------------------------</td>
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<tr>
<td>Website on the business climate in Algeria optimized and improved</td>
<td>Adoption and implementation of an action plan to improve the website</td>
<td>Technical report including a proposal for an action plan</td>
<td></td>
<td></td>
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<tr>
<td>Analysis of different data management systems used by all entities dealing with the business and propose a strategy for a joint identification system</td>
<td>Joint system for identifying businesses and sharing information is set up</td>
<td>Technical report including a proposal for an action plan</td>
<td></td>
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<tr>
<td>Audit of the electronic portal for starting a business &quot;www.jcreemonentreprise.dz&quot; and implementation of action plan</td>
<td>Number of systems reviewed and compared against the &quot;www.jcreemonentreprise.dz&quot; portal.</td>
<td>Technical report including a proposal for an action plan</td>
<td></td>
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<tr>
<td>Audit the electronic system of the Bank of Algeria's credit bureau, including action plan.</td>
<td>Audit report</td>
<td>Agreement by all stakeholders (including notaries) to enable online business creation</td>
<td></td>
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</tr>
<tr>
<td>Recommendations and action plan to improve the selected procedures</td>
<td>% of identified actions fully carried out during the project</td>
<td>Low risk</td>
<td></td>
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<tr>
<td>Analysis and recommendations for modernization of the legal framework for business.</td>
<td>Number of consultations with experts on business law</td>
<td>World Bank Group completion report and other project implementation status reports</td>
<td></td>
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</tr>
<tr>
<td>Enterprises Survey</td>
<td>Number of companies that answered the survey</td>
<td>Identified actions are implemented by the CNAEA</td>
<td></td>
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<tr>
<td></td>
<td>0 as of January 2018</td>
<td>World Bank Group completion report and other project implementation status reports</td>
<td></td>
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<tr>
<td></td>
<td>1 by December 2018</td>
<td>Action plan for modernization of the legal framework for business.</td>
<td></td>
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<tr>
<td></td>
<td>0 as of January 2018</td>
<td>World Bank Group Enterprise survey website</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>0 as of January 2018</td>
<td>A representative sample of Enterprises respond to the questionnaires</td>
<td></td>
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<tr>
<td></td>
<td>1 by December 2018</td>
<td>World Bank Group Enterprise survey website</td>
<td></td>
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<tr>
<td></td>
<td>4 by December 2018</td>
<td>Agreement by all stakeholders (including notaries) to enable online business creation</td>
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<tr>
<td></td>
<td>50% by June 2018</td>
<td>Agreement by all stakeholders (including notaries) to enable online business creation</td>
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<tr>
<td></td>
<td>10 by December 2020</td>
<td>Agreement by all stakeholders (including notaries) to enable online business creation</td>
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<tr>
<td></td>
<td>500 by September 2019</td>
<td>Agreement by all stakeholders (including notaries) to enable online business creation</td>
<td></td>
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</tr>
</tbody>
</table>
### INDICATIVE BUDGET

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>Amount in Euro</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff and Individual Consultant services</td>
<td>1,028,736 EUR</td>
</tr>
<tr>
<td>Cost of Travel</td>
<td>505,839 EUR</td>
</tr>
<tr>
<td>Cost of Training and Workshop</td>
<td>165,000 EUR</td>
</tr>
<tr>
<td>Other services including translation (Firm for Enterprise survey)</td>
<td>200,000 EUR</td>
</tr>
<tr>
<td><strong>Sub Total</strong></td>
<td><strong>1,899,575 EUR</strong></td>
</tr>
<tr>
<td>Administrative fee (5% of the TOTAL)</td>
<td>99,978 EUR</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>1,999,553 EUR</strong></td>
</tr>
</tbody>
</table>

The amount estimated for personnel is calculated taking into account different levels of expertise estimated to be required for carrying out the activities described in Annex 1.

The World Bank Group entity may transfer amounts between categories of the indicative budget. This does not require an amendment of the Administration Agreement if the Action is carried out as described in the Annex 1.