# Costa Rica Higher Education (P123146)

LATIN AMERICA AND CARIBBEAN | Costa Rica | Education Global Practice | IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 10 | ARCHIVED on 08-Dec-2017 | ISR30431 |

Implementing Agencies: Republic of Costa Rica, CONARE

## **Key Dates**

## **Key Project Dates**

Bank Approval Date:27-Sep-2012

Planned Mid Term Review Date: 25-Jul-2016

Original Closing Date:31-Dec-2017

Effectiveness Date:31-Jul-2013

Actual Mid-Term Review Date:02-Sep-2016

Revised Closing Date:31-Dec-2018

## **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The objectives of the Project are to improve access and quality, to increase investments in innovation and scientific and technological development, as well as to upgrade institutional management, all in Costa Rica's public higher education system.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

## Components

Name

Public Disclosure Authorized

Component 1. Institutional Improvement Agreements (AMIs):(Cost \$200.00 M)

Strengthening institutional capacity for quality enhancement

## **Overall Ratings**

| Name                                 | Previous Rating                           | Current Rating                            |
|--------------------------------------|---|---|
| Progress towards achievement of PDO  | <ul><li>Moderately Satisfactory</li></ul> | <ul><li>Moderately Satisfactory</li></ul> |
| Overall Implementation Progress (IP) | <ul><li>Moderately Satisfactory</li></ul> | <ul><li>Moderately Satisfactory</li></ul> |
| Overall Risk Rating                  | <ul><li>Moderate</li></ul>                | Moderate                                  |

## Implementation Status and Key Decisions

Project implementation is fully underway. Most of the PDO indicators are on track to be achieved in line with planned targets. Closing date has been extended to December 31, 2018. Progress Reports on implementation are publicly disclosed in all universities.

# Risks

# **Systematic Operations Risk-rating Tool**

| Risk Category  | Rating at Approval | Previous Rating       | Current Rating        |
|--|--------------------|-----------------------|-----------------------|
| Political and Governance                                     |                    | Moderate              | Moderate              |
| Macroeconomic  |                    | Moderate              | Moderate              |
| Sector Strategies and Policies                               |                    | <ul><li>Low</li></ul> | Low                   |
| Technical Design of Project or Program                       |                    | Low                   | <ul><li>Low</li></ul> |
| Institutional Capacity for Implementation and Sustainability |                    | • Low                 | • Low                 |
| Fiduciary  |                    | Moderate              | Moderate              |
| Environment and Social                                       |                    | Moderate              | Moderate              |

| Stakeholders | <br>Low      | Low      |
|--------------|--------------|----------|
| Other        | <br>Moderate | Moderate |
| Overall      | <br>Moderate | Moderate |

## Results

## **Project Development Objective Indicators**

▶ 1. Improve Access. Total Number of under-graduate, on-site students enrolled in the four universities participating in the Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 88,017.00   | 100,607.00        | 100,607.00       | 102,814.00  |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |
|       |             |                   |                  |             |

▶ 2. Improve Access. Total number of post-graduate, on-site students enrolled in the four universities participating in the Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 6,885.00    | 7,222.00          | 7,222.00         | 7,524.00    |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

▶ 3. Improve Quality. Total number of officially accredited programs in the four universities participating in the Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 47.00       | 102.00            | 104.00           | 85.00       |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

▶ 4. Increase Investments in innovation and scientific and technological development. Resources invested in research and development (R&D) in the four universities participating in the Project. (Number, Custom)

|       | Baseline  | Actual (Previous) | Actual (Current) | End Target |
|-------|-----------|-------------------|------------------|------------|
| Value | 31,451.00 | 56,657.00         | 56,657.00        | 63,000.00  |

| Date | 30-Jun-2012 | 12-Jul-2017 | 28-Nov-2017 | 31-Dec-2017 |
|------|-------------|-------------|-------------|-------------|
|      |             |             |             |             |
|      |             |             |             |             |
|      |             |             |             |             |

▶ 5. Upgrade institutional management. Yearly publication of the self-evaluation of the "Annual Operational Plan" on the websites of the four universities participating in the Project. (Yes/No, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | N           | Υ                 | Υ                | Υ           |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

#### **Overall Comments**

#### **Intermediate Results Indicators**

▶ 1. Total number of first-year students enrolled in undergraduate degrees in the four universities participating in the Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 21,433.00   | 22,431.00         | 22,431.00        | 26,797.00   |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

▶ 2. Total number of undergraduate students enrolled in priority areas in the four universities participating in the Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 48,270.00   | 57,585.00         | 57,585.00        | 57,492.00   |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

| ▶ 3. Total number of postgraduate students enrolled in priority areas in the four universities participating in the Project. (Numbe | r, |
|---|----|
| Custom)   |    |

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 4,064.00    | 4,555.00          | 4,555.00         | 4,221.00    |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

# ▶ 4. Total number of full-time equivalent faculty members who hold a masters degree in the four universities participating in Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 1,926.00    | 2,608.00          | 2,608.00         | 2,199.00    |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

# ▶ 5. Total number of full-time equivalent faculty members who hold a doctoral degree in the four universities participating in the Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 591.00      | 939.00            | 939.00           | 794.00      |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

# ▶ 6. Full-time equivalent faculty members who undertake research activities in the four universities participating in the Project. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 581.00      | 683.00            | 683.00           | 692.00      |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

31-Dec-2017

Date

| > 7. Staff who receive a scholarship to do postgraduate studies abroad from the four universities participating in the Project. |
|---|
| (Number, Custom)  |

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00        | 149.00            | 149.00           | 166.00      |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

# ▶ 8. Number of published articles in indexed journals. (Number, Custom) Baseline Actual (Previous) Actual (Current) End Target Value 422.00 542.00 596.00 587.00

12-Jul-2017

28-Nov-2017

30-Jun-2012

▶ 9.Number of graduates from the four universities participating in the Project. (Number, Custom)

Baseline Actual (Previous) Actual (Current) End Target

Value 10,364.00 12,884.00 12,884.00 12,055.00

Date 30-Jun-2012 24-Oct-2016 28-Nov-2017 31-Dec-2017

| ▶ 10. Yearly publication on the web of the results of the Institutional Improvement Plan. (Yes/No, Custom) |             |                   |                  |             |  |  |
|--|-------------|-------------------|------------------|-------------|--|--|
|  | Baseline    | Actual (Previous) | Actual (Current) | End Target  |  |  |
| Value  | N           | Υ                 | Υ                | Υ           |  |  |
| Date   | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |  |  |
| Date   | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |  |  |

| ▶ 11. Percentage of budget allocated to infrastructure and equipment in the four universities participating in the | ne Project. |
|--|-------------|
| (Percentage, Custom)   |             |

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 30.91       | 23.10             | 23.10            | 30.15       |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

## ▶ 12. Direct Project Beneficiaries (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00        | 107,982.00        | 107,982.00       | 106,854.00  |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

## ▶ 13. Total number of undergraduate programs that undergo external evaluation. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 64.00       | 136.00            | 142.00           | 160.00      |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

## ▶ 14. Total number of graduate programs that undergo external evaluation. (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00        | 16.00             | 12.00            | 20.00       |
| Date  | 30-Jun-2012 | 12-Jul-2017       | 28-Nov-2017      | 31-Dec-2017 |

| ▶ 15. Number of professionals trained to carry out self-evaluation on behalf of HEIs' and external evaluation on behalf of |
|--|
| SINAES. (Number, Custom)   |

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 100.00      | 657.00            | 744.00           | 850.00      |
| Date  | 30-Jun-2012 | 10-May-2017       | 28-Nov-2017      | 31-Dec-2017 |

# ▶ 16. Comparable studies for monitoring graduates' insertion in the labor market carried out using representative samples by OLaP. (Text, Custom)

|       | Baseline  | Actual (Previous)  | Actual (Current)  | End Target                                   |
|-------|---|--|---|--|
| Value | Terms of reference for the 2 studies approved by OLaP | Second study<br>completed and<br>disseminated. Third<br>study carrying out April<br>to November 2017 | Second study completed<br>and disseminated. Third<br>study carrying out April<br>to November 2017 | Results of the second study are disseminated |
| Date  | 30-Jun-2012   | 10-May-2017  | 28-Nov-2017   | 31-Dec-2017                                  |

## ▶ 17. Progress in the consolidation of the Information System of the Public University Higher Education (Text, Custom)

|       | Baseline                                | Actual (Previous)  | Actual (Current)   | End Target  |
|-------|---|--|--|---|
| Value | Some parts of SIESUE are conceptualized | Manual of Indicators is completed and data is disseminated | Manual of Indicators is completed and data is disseminated | Dissemination of data to the university community and to society at large |
| Date  | 30-Jun-2012                             | 10-May-2017  | 28-Nov-2017  | 31-Dec-2017   |
|       |   |  |  |   |

## ▶ 18. Total number of indigenous students enrolled in the four participating public universities. (Amount(USD), Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 634.00      | 729.00            | 792.00           | 912.00      |
| Date  | 31-Dec-2014 | 12-Jul-2017       | 28-Nov-2017      | 29-Dec-2017 |

#### **Overall Comments**

## **Data on Financial Performance**

## Disbursements (by loan)

| Project | Loan/Credit/TF | Status    | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|-----------|
| P123146 | IBRD-81940     | Effective | USD      | 200.00   | 200.00  | 0.00      | 142.71    | 57.29       | 71%       |

## **Key Dates (by Ioan)**

| Project | Loan/Credit/TF | Status    | Approval Date | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-----------|---------------|--------------|--------------------|--------------------|-------------------|
| P123146 | IBRD-81940     | Effective | 27-Sep-2012   | 06-Nov-2012  | 31-Jul-2013        | 31-Dec-2017        | 31-Dec-2018       |

#### **Cumulative Disbursements**



# **Restructuring History**

Level 2 Approved on 09-Aug-2017

| Related | Proj | ject( | <b>(s)</b> |
|---------|------|-------|------------|
|---------|------|-------|------------|

There are no related projects.