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Health System Strengthening and Support Project (P152799)

EUROPE AND CENTRAL ASIA | Turkey | Health, Nutrition & Population Global Practice |
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 3 | ARCHIVED on 23-Dec-2016 | ISR25849 |

Implementing Agencies: Ministry of Health

Key Dates

Key Project Dates

Bank Approval Date:21-Sep-2015
Effectiveness Date:26-Nov-2015
Planned Mid Term Review Date:01-Jan-2018
Actual Mid-Term Review Date:--
Original Closing Date:31-May-2020
Revised Closing Date:31-May-2020

Project Development Objectives

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Project Development Objective (from Project Appraisal Document)
The Project Development Objective (PDO) of the HSSSP is to improve primary and secondary prevention of selected NCDs, increase the efficiency of hospital management, and enhance the capacity of the MoH for evidence-based policy making.

Has the Project Development Objective been changed since Board Approval of the Project Objective?
No

Components

Name
Primary and Secondary Prevention:(Cost $44.03 M)
Increasing Efficiency of Hospital Management and Operations:(Cost $47.65 M)
Improving the Effectiveness of Overall Health Sector Administration:(Cost $44.30 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Moderately Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Moderately Satisfactory
Overall Risk Rating	Moderate	Moderate

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Implementation Status and Key Decisions

There have been substantial delays in project implementation since effectiveness (November 26, 2015). Project implementation has been severely affected after the unsuccessful coup attempt of July 2015. As a result of the continuing state of emergency, the Ministry of Health (MoH) is currently having difficulties in recruiting new personnel and implementing project activities. MoH's response to this crisis is to establish a temporary framework structure to improve analysis and implementation capacity for interventions that are problematic in achieving the objectives of the project. Under this structure a series of policy and synthesis labs will be conducted by March 2017. These labs will provide major inputs for the new health strategy covering the period 2017-2021 and deliver implementation roadmaps for all MoH implementing units. The presence of the MoH upper management in the policy labs is a very positive sign reflecting increased ownership. The Bank team expects that there will be improvements in the pace of implementation in a couple of months as a result of revised activity management plans and sustained upper management support.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	Substantial	Substantial	Substantial
Macroeconomic	Moderate	Moderate	Moderate
Sector Strategies and Policies	Low	Low	Low
Technical Design of Project or Program	Moderate	Moderate	Substantial
Institutional Capacity for Implementation and Sustainability	Substantial	Substantial	Substantial
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	Low	Low	Low
Stakeholders	Low	Low	Low
Other	--	--	--
Overall	Moderate	Moderate	Moderate

Results

Project Development Objective Indicators

▸ Percent of households that receive from health workers counselling or education related to healthy living (by gender) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	10.00	10.00	11.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Percent change of target population using services of Healthy Living Centers (by province, age, gender, education, health status, and by type of services provided) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Early detection of (a) cervical (by province and age) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00	25.00	25.00	50.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

◢ Early detection of (b) breast cancer (by province and age) (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	40.00	40.00	43.00	65.00

▸ Increase in average composite productivity index for all public hospitals (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Percent of policy and decision makers that regularly use HMIS (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00

Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

Overall Comments
PDO indicator #1: Due to the delay in the launch of the Chronic Diseases Study, the Bank team is not able to report the progress.
PDO indicator #2: Due to the delay in the activities related with healthy living, the Bank team is not able to report the progress.
PDO indicator #3: The progress on operating and improving capacity in KETEMs was slightly less than the targets of the first year of implementation as no public awareness activities could be implemented, and the integration of the family practitioners in the screening programs was delayed.
PDO indicator #4: Not yet due
PDO indicator #5: Not yet due

Intermediate Results Indicators

▸ Percent of general population who can state two or more negative health impacts of selected risk factors of non-communicable diseases and substance use (by province, age, and gender) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	4.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Percent of target population in 8 provinces covered by newly established Healthy Living Centers (by province) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	90.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Number of individuals in 5 project provinces who visit Substance Use Treatment Centers to receive patient-specific counselling (new and returning visitors) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	90.00	90.00	90.00	8,400.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Percent of target population screened for 3 types of cancer: (a) by province (for colorectal and cancer type) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	50.00	83.70	70.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

◢ Percent of target population screened for 3 types of cancer : (b) by age (for colorectal and cancer type) (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.00	30.00	30.90	70.00

◢ Percent of target population screened for 3 types of cancer: (c) by gender (for colorectal and cancer type) (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	20.00	20.00	22.60	50.00

▶ Percent of PHC-level staff who have satisfactorily completed standardized training modules required by the staff's job profile: (a)distance learning (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	60.00	60.00	60.00	80.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

◢ Percent of PHC-level staff who have satisfactorily completed standardized training modules required by the staff's job profile: (b)face-to-face (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	5.00	30.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2015

▶ Number of Public Hospital Unions where newly developed hospital management models implemented (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	89.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▶ Standard guidelines and templates for PPP transactions developed (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No standard documentation	No standard documentation	No standard documentation	Standard guidelines and templates for PPP transactions in place
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▶ National-level Health System Assessment conducted annually and published (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Y	Y	N	Y
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▶ Key information technology standards developed and integrated into updated draft regulations (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	4.00	20.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▶ Percent of health facilities that share data to HMS (a) public hospitals (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1.50	1.50	17.10	100.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

◢ Percent of health facilities that share data to HMS (b) family/community health centers (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	18.30	100.00

▷ Percent of health facilities that share data to HMS (c) private hospitals (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	6.20	60.00

▶ Percent of health indicators on Health.Net that meet international standards (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	70.00	70.00	70.00	97.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▶ At least 12 Health Technology Assessments on prioritized topics prepared in line with new HTA strategy and published (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	4.00	4.00	3.00	12.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▶ Direct project beneficiaries (number), of which female (percentage) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2,678,769.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Health personnel receiving training (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	293.00	40,953.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Health facilities constructed, renovated, and/or equipped (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

▸ Percent of users of Healthy Living Centers satisfied with ease of access to Healthy Living Centers and/or responsiveness of services to users' individual needs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	20-Apr-2015	31-May-2016	15-Dec-2016	30-Jun-2020

Overall Comments

IRI #1: Due to the delay in the launch of the Household Health Study, the Bank team is not able to report the progress.
IRI #2: Due to the delay in the activities related with healthy living, the Bank team is not able to report the progress.
IRI #3: No data is available.
IRI #4: The progress on operating and improving capacity in KETEMs was slightly less than the targets of the first year of implementation as no public awareness activities could be implemented, and the integration of the family practitioners in the screening programs was delayed. Despite the said issues, Cancer Department of PHeI managed to surpass the screening targets for cervical cancer during the first year implementation by innovative implementation modalities that increased the role of family practitioners in screening.
IRI #5: No target was set for 2016.
IRI #6: No target was set for 2016.
IRI #7: No progress.
IRI #8: No data is available.
IRI #9: Four standards out of five are developed.
IRI #10: Modest progress due to delays in decision making processes, and extended security clearance for individual consultants.
IRI #11: No target was set for 2016.
IRI #12: Satisfactory progress as HTA strategy is being prepared and 6 HTA reports were initiated.
The Bank team will evaluate IRI #13-16 during the next supervision mission.

Data on Financial Performance

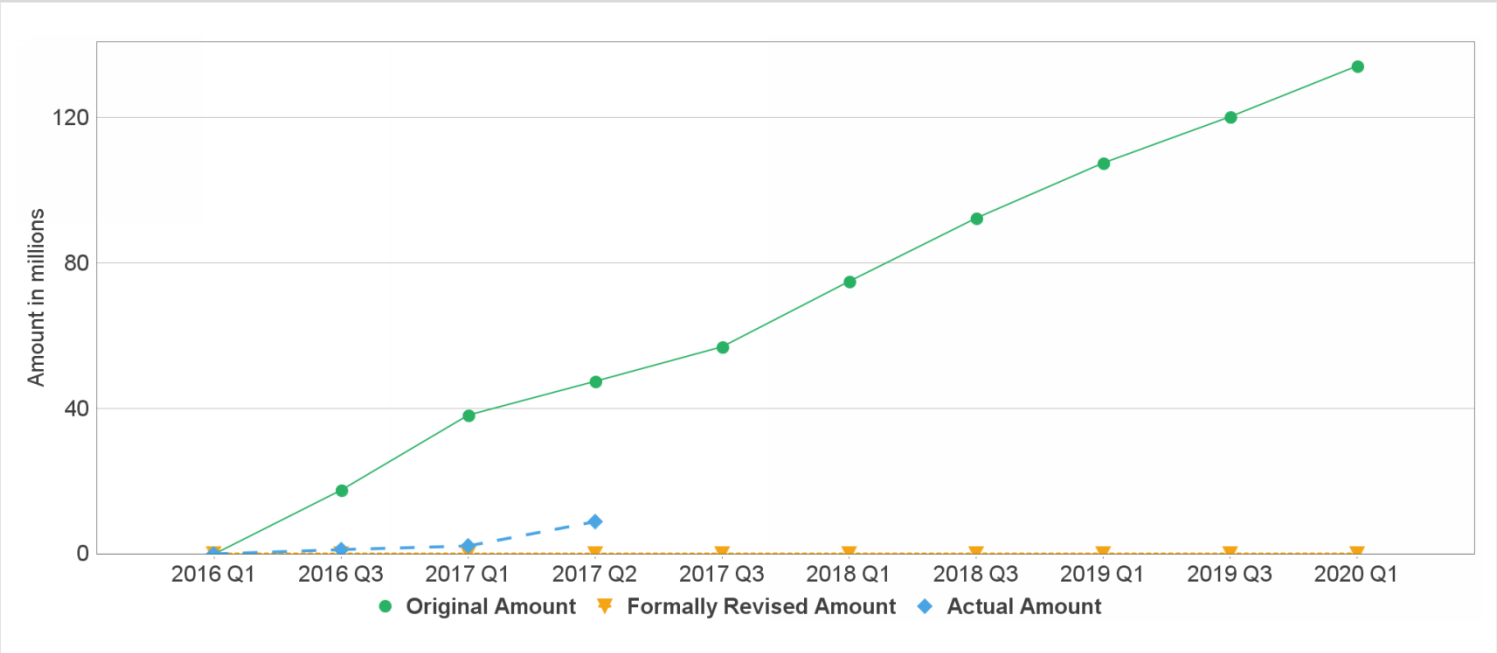
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P152799	IBRD-85310	Effective	USD	134.30	134.30	0.00	8.87	125.11	7%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P152799	IBRD-85310	Effective	21-Sep-2015	30-Sep-2015	26-Nov-2015	31-May-2020	31-May-2020

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

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There are no related projects.

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