



## Costa Rica Higher Education (P123146)

LATIN AMERICA AND CARIBBEAN | Costa Rica | Education Global Practice |  
IBRD/IDA | Specific Investment Loan | FY 2013 | Seq No: 5 | ARCHIVED on 26-Jan-2015 | ISR17203 |

Implementing Agencies: CONARE

### Key Dates

#### Key Project Dates

Board Approval date:27-Sep-2012

Effectiveness Date:31-Jul-2013

Planned Mid Term Review Date:04-Apr-2016

Actual Mid-Term Review Date:--

Original Closing Date:31-Dec-2017

Revised Closing Date:31-Dec-2017

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objectives of the Project are to improve access and quality, to increase investments in innovation and scientific and technological development, as well as to upgrade institutional management, all in Costa Rica's public higher education system.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Component 1. Institutional Improvement Agreements (AMIs):(Cost \$200.00 M)

Strengthening institutional capacity for quality enhancement

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Moderately Satisfactory
Overall Risk Rating	--	● Moderate

### Implementation Status and Key Decisions



Project implementation is underway at stage of completion of technical preparation and biddings launching.  
Progress Reports on implementation are publicly disclosed in the all universiities.

## Risks

### Systematic Operations Risk-rating Tool



Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	--	● Moderate
Macroeconomic	--	--	● Moderate
Sector Strategies and Policies	--	--	● Low
Technical Design of Project or Program	--	--	● Low
Institutional Capacity for Implementation and Sustainability	--	--	● Low
Fiduciary	--	--	● Moderate
Environment and Social	--	--	● Low
Stakeholders	--	--	● Low
Other	--	--	● High
Overall	--	--	● Moderate

## Results

### Project Development Objective Indicators

- 1. Improve Access. Total Number of under-graduate, on-site students enrolled in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	88017.00	96298.00	96299.00	102814.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

- 2. Improve Access. Total number of post-graduate, on-site students enrolled in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6885.00	6925.00	6925.00	7524.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

- 3. Improve Quality. Total number of officially accredited programs in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	47.00	60.00	60.00	85.00



Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017
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► 4. Increase Investments in innovation and scientific and technological development. Resources invested in research and development (R&D) in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	31451.00	31852.00	31852.00	235618.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

► 5. Upgrade institutional management. Yearly publication of the self-evaluation of the "Annual Operational Plan" on the websites of the four universities participating in the Project. (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

## Overall Comments

### Intermediate Results Indicators

► 1. Total number of first-year students enrolled in undergraduate degrees in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	21433.00	22269.00	22269.00	26797.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1



► 2. Total number of undergraduate students enrolled in priority areas in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	48270.00	49638.00	49638.00	57492.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1

► 3. Total number of postgraduate students enrolled in priority areas in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	4064.00	4265.00	4265.00	4221.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1

► 4. Total number of full-time equivalent faculty members who hold a masters degree in the four universities participating in Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1926.00	2081.00	2081.00	2199.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1



► 5. Total number of full-time equivalent faculty members who hold a doctoral degree in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	591.00	657.00	657.00	794.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1

► 6. Full-time equivalent faculty members who undertake research activities in the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	581.00	597.00	597.00	692.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1

► 7. Staff who receive a scholarship to do postgraduate studies abroad from the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	27.00	27.00	166.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1



► 8. Number of published articles in indexed journals. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	624.00	424.00	424.00	789.00
Date	30-Jun-2012	10-Mar-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1

► 9. Number of graduates from the four universities participating in the Project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10364.00	11066.00	11066.00	12055.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1

► 10. Yearly publication on the web of the results of the Institutional Improvement Plan. (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1



► 11. Percentage of budget allocated to infrastructure and equipment in the four universities participating in the Project. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.91	38.71	38.71	30.15
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 1

► 12. Direct Project Beneficiaries (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	103223.00	103223.00	106854.00
Date	30-Jun-2012	10-Mar-2014	10-Mar-2014	31-Dec-2017

Comments  
Component 1

► 13. Total number of undergraduate programs that undergo external evaluation. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	64.00	152.00	152.00	160.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 2





► 14. Total number of graduate programs that undergo external evaluation. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4.00	4.00	100.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 2

► 15. Number of professionals trained to carry out self-evaluation on behalf of HEIs' and external evaluation on behalf of SINAES. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00	160.00	160.00	850.00
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 2

► 16. Comparable studies for monitoring graduates' insertion in the labor market carried out using representative samples by OLaP. (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Terms of reference for the 2 studies approved by OLaP	First study completed, but not yet disseminated	First study completed, but not yet disseminated	Results of the second study are disseminated
Date	30-Jun-2012	23-Sep-2014	24-Nov-2014	31-Dec-2017

Comments  
Component 2



► 17. Progress in the consolidation of the Information System of the Public University Higher Education (Text, Custom)


	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Some parts of SIESUE are conceptualized	A proposal for a Manual of Definitions Indicators has been completed	A proposal for a Manual of Definitions Indicators has been completed	Dissemination of data to the university community and to society at large
Date	30-Jun-2012	23-Sep-2013	24-Nov-2014	31-Dec-2017

Comments  
Component 2

Overall Comments

## Data on Financial Performance

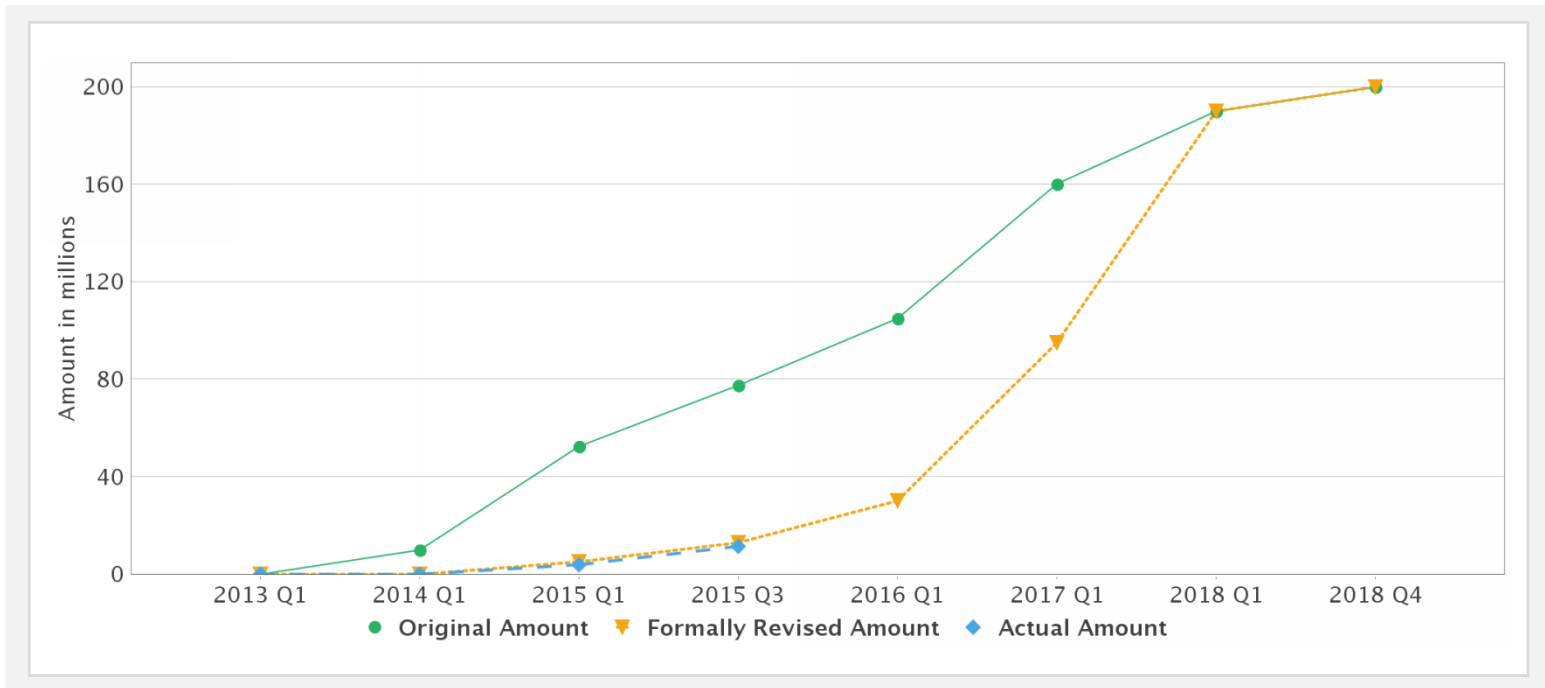
### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P123146	IBRD-81940	Effective	USD	200.00	200.00	0.00	11.29	188.71	 6%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P123146	IBRD-81940	Effective	27-Sep-2012	06-Nov-2012	31-Jul-2013	31-Dec-2017	31-Dec-2017

### Cumulative Disbursements



## Restructuring History

There has been no restructuring to date.

## Related Project(s)

There are no related projects.