Implementation Status & Results
Rwanda
Statistics for Result Facility (P124629)

Operation Name: Statistics for Result Facility (P124629)  
Project Stage: Implementation  
Seq.No: 2  
Status: ARCHIVED  
Archive Date: 03-May-2014

Country: Rwanda  
Approval FY: 2012  
Product Line: Recipient Executed Activities  
Region: AFRICA  
Implementing Agency(ies):

Key Dates
Board Approval Date: 06-Mar-2012  
Original Closing Date: 30-Jun-2014  
Planned Mid Term Review Date: 01-Sep-2013  
Last Archived ISR Date: 21-May-2013

Effectiveness Date: 26-Mar-2012  
Revised Closing Date: 30-Jun-2015  
Actual Mid Term Review Date:

Project Development Objectives
Project Development Objective (from Project Appraisal Document)
The development objective of proposed program is to improve the quality and timeliness of statistical information, as well as making it accessible to users.

Has the Project Development Objective been changed since Board Approval of the Project?
☐ Yes  ☐ No

Component(s)

Component Name  
Component Cost
Component 1 - Data Development and Management  
6.00
Component 2 - Information Dissemination and Services to Users  
1.00
Component 3 - Coordination of NSS  
1.00
Component 4 - Capacity Development (Human and Infrastructure)  
1.50
Component 5 – Financing and Corporate Services (Project Implementation)  
0.50

Overall Ratings

Progress towards achievement of PDO  
Previous Rating: Satisfactory  
Current Rating: Satisfactory
Overall Implementation Progress (IP)  
Moderately Satisfactory  
Moderately Satisfactory
Overall Risk Rating  
Moderate  
Moderate

Implementation Status Overview
Project implementation is progressing satisfactorily after overcoming some start up difficulties. In order to further improve performance project restructuring has been completed.

During the last few months, with guidance from Country Manager Carolyn Turk, and Sector Manager AFTP2, Pablo Fajnzylber, a series of audio and video meetings and field
missions were organized with the NISR project team in collaboration with CMU, LEGAM, AFTPR, AFTFM, CTR, AFRCE, DECDG, DIME, Africa Statistics Team, PARIS21 and others, to provide just-in-time implementation and knowledge sharing support to advance the project.

As a result, the following main activities were accomplished:

Project restructuring was completed on August 29, 2014, and the necessary documents were uploaded into the Bank portal. The goals of the restructuring were: (i) to add additional activities to the project components in light of strong progress; (ii) to reallocate funds between components to support upcoming priority surveys (DHS-5 and EICV-4); and (iii) to extend the project’s closing date by 12 months to enable the implementing agency (NISR) to overcome the project start-up delays, complete all activities and attain the project development objectives by the new closing date of June 30, 2015.

The NISR continued to upgrade its procurement and FM capabilities in the project unit with the assistance and guidance of World Bank specialists. This is reflected in the timely preparation of the IFR and other procurement documentation and reports. As a result, project disbursement of US$3.18 million was processed, thereby raising the disbursement level to about 85 percent.

Statistical data production was also advanced through a series of activities which included: (i) 2012 Population and Housing Census: Data analysis started in May 2013 and has progressed well. Final reports are expected to be made available in early 2014. (ii) National Agricultural Survey: Data collection and analysis for agricultural seasons A and B are completed and data collection for season C has started. Final results of the survey will be available before the end June 2014. (iii) EICV-4: Data collection for the fourth Integrated Household Living Conditions Survey (the main source of poverty data) started in October 2013. The first of ten cycles of data collection has been completed. The survey will run through September 2014 and will also collect baseline data to evaluate the impact of Rwanda’s flagship social protection program – Vision Umurenge Program (VUP). (iv) Rebasings of National Accounts: By the end of September 2013, 70% of the rebasing exercise was completed. The remaining work consists of balancing the supply and use table (SUT). The rebasing exercise is expected to be completed by June 2014. (v) Classification of Government data according to the GFS 2001 Manual: all government institutions up to the district level are recording their expenditures in one system (Smart IFMIS). 100% of Government data is classified according to the GFS 2001 manual. (vi) 40% completion rate of BPM 2006 roadmap: As of end-September 2013, the process of improving statistics related to trade of goods was ongoing.

The NISR also promoted increased access to statistical information via technology upgrades by deploying new means of pro-active data dissemination (e.g. SDMX, Rapid-SMS). The established internet-based data dissemination channels (NADA, IMIS, DevInfo) were kept up to date and the Rwanda Statistical Data Portal is being upgraded to the most recent version. Rapid SMS, through which subscribers can request any indicator of interest through their mobile phone, is working effectively. To strengthen the awareness of the existence of open microdata, the NISR successfully conducted three outreach workshops in universities across the country.

The NISR also commenced NSDS2 elaboration. The NSDS2 will cover the period 2014-2018 and has three main objectives: (i) consolidate the progress made during NSDS1; (ii) strengthen the national statistical system and administrative statistics so as to gradually reduce dependency on surveys; (iii) prepare the organization for different requirements in terms of data as the economy moves towards middle-income.

African Statistics Day 2013 celebrated via a series of events and info graphics competition; African Statistics Day was celebrated on Monday November 18th. The Director General of NISR and the Director of Research and Statistical Methods participated in the Africa-wide VC that was organized by the World Bank for this event. On Tuesday November 19th, the NISR organized a press conference to inform the public about African Statistics Day and the importance of statistics for national development. This press conference was hosted by the Secretary of the Treasury (Permanent Secretary in the Ministry of Finance and Economic Planning) and was attended by the deputy-Governor of the Central Bank, the Government Chief Economist, the Director General of NISR, journalists and development partners. Also, an innovative inter-university info graphics competition was held.

The NISR continued to consult with development partners and government agencies through the quarterly meetings of the Steering Committee.

The NISR also encouraged knowledge sharing and received delegations from Burundi and Vietnam. The Director General of NISR served as one of the peer reviewers for the World Bank’s proposed project for Ethiopia’s Central Statistical Agency. World Bank’s DIME team also shared its work in Rwanda and around the globe with senior NISR officials, to potentially expand knowledge sharing activities related to best practices in agriculture surveys. AFTP2 also shared international experiences with P4R projects with NISR in anticipation of a proposed project where NISR will participate with other MDAs under the leadership of Ministry of Finance.

The NISR participated in the DECDG review of the Pilot Phase of the Bank Wide Statistics for Results Facility Catalytic Fund (SRF-CF). The main purpose of the evaluation was to
assess the experience of the programs in pilot countries such as Rwanda, in order to identify the achievements to date, and recommend any changes to policies and practices that may improve results. The evaluators conducted field visits to Rwanda and other countries. For Rwanda, stakeholders noted that the SFR was instrumental in helping give statistics a more powerful and relevant role in economic and social management, both in terms of technical support and finance. Contrary to the scattered support statistics previously received, the SFR project (which directly supports NSDS1 priorities) has had a direct impact on the production of data, and is considered to be a critical factor in raising the profile of statistics in Rwanda.

The Project team is also participating in the preparation of Rwanda - Public Sector Governance P4R operation and supported the February/March 2014 missions.

Progress compared against PDO indicators is as follows:

- **PDO Indicator 1:** "adherence to standards on data quality set by NISR on agreed methods of compilation of statistics relating to Government Finance Statistics (GFS), Balance of Payments (BoP) and National Accounts through adoption of International Standards for Industrial Classification (ISIC), Standards for International Trade Classification (SITC) and International Standard Classification of Occupations (ISCO)"

  Progress: Customized ISIC Rev. 4, ISCO 08 and ISCED 97 manuals have been drafted and disseminated on June 13, 2012. Granting of survey visas is now conditional on the usage of these classification manuals, and NISR has started utilizing them in the compilation of statistics, where required. The NISR has completed a detailed assessment of the current BoP status and has finished designing the roadmap for the implementation of BPM version 6. For GFS, the Bridge Table from GFS 1986 to GFS 2001 was developed and gradual implementation is expected this fiscal year through 2014.

- **PDO Indicator 2:** "Timeliness and frequency of publication for key statistics in line with national standards agreed with NISR and MDA". These are CPI, PPI, GDP, trade statistics, EICV3, DHS 4, Establishment Census, etc.

  Progress: The NISR has made solid overall progress on the timeliness and frequency of publication of key statistics. For the 2011 calendar year, the execution rate for the annual release calendar of 10 main tasks stood at 75%. All key economic statistics were produced and published on time. The publication of the Consumer Price Index (CPI) has been moved forward from the 15th of each month to the 10th of each month to provide policy-makers and businesses with more timely information. This was a request from both the National Bank of Rwanda and MINECOFIN. In addition, the NISR has contracted a company to facilitate the dissemination of key economic statistics by means of SMS to a broad range of stakeholders. All three major data collection exercises for 2010-2012 (the 2010 Demographic and Health Survey (DHS-4), the 2010/11 Households Living Standards Measurement Survey (EICV3) and the 2012 Population and Housing Census) have been completed in a timely and successful fashion. For the first time, the NISR managed to coincide the launch of key statistics with the planning period. Statistics and findings from the DHS-4 and EICV3 were released on February 7, 2012 and used in the assessment of Rwanda’s Economic Development and Poverty Reduction Strategy 2008-2012, and provided invaluable information for the elaboration of Rwanda’s next Poverty Reduction Strategy 2013-2018. By October 2012, all ten thematic reports of the EICV3 had been published on the NISR website, together with the raw survey data. The published statistics are now being used as baseline for different indicators in various sectors of the economy, and the users are now better equipped with the power to know where the gaps are and allocate resources appropriately. It is important to note that the execution of the advance release calendar is rated 81%. To determine the level of satisfaction of our data users, a survey was conducted to provide the baseline for a user satisfaction index, upon which improvements will be based. The final report has been shared with development partners and other stakeholders.

- **PDO Indicator 3:** “Data readily available to users through the open data portal”

  Progress: Remarkable progress has been achieved. Users can access raw survey data after they register and provide a short description of the research project they wish to undertake. Data from Rwanda’s three main household standards living surveys (2001, 2006 and 2011) and many other surveys can be accessed and downloaded in a matter of minutes through the National Data Archive (NADA) on NISR’s website. The Prognoz data portal has been developed by a company and integrated with NISR’s new website. This data portal provides ready-made information on a series of indicators that may be requested by the user. In addition, the data portal facilitates visualization on maps of the requested data. The data portal, however, needs to be further updated with data from more recent surveys to provide the most recent and accurate information to users. Strong benefits have been realized through the developed data access policy framework. The users may easily access the published survey/census raw data online while adhering to agreed-upon procedures, thus placing fewer burdens on the NISR. NISR recently organized Infographics competition where NISR portal was also showcased.

Progress Compared Against Intermediate Results (IR) Indicators:

- **IR Indicator 1:** “Developing and testing harmonized data collection tools”
Progress: The NISR developed harmonized data collection tools in close collaboration with key stakeholders in five sectors (Health, Education, Agriculture, Population, and Macroeconomic/Finance), and trained local staff on the use of these tools. A three-month pilot phase was conducted and lessons learned formed the basis to review the tools. After this assessment, trainings were provided to District Education and Health Officers countrywide. District Statisticians and Sector Education Officers were also trained. In addition, the NISR managed to provide computers and application software to all sectors so that timely production of reliable data would be ensured. Further development of local government administrative statistics is the focus of NSDS2 which has been drafted and undergoing reviews.

• IR Indicator 2: "Training Needs Assessment and Plan approved by Steering Committee”

Progress: A Five-year capacity building plan (July 2013 – June 2018) was prepared and presented to the SC for approval. It will focus on hands-on/on-the-job training, and specific short courses as well as profile upgrading/long-term programs. The NISR has also decided to rehabilitate space for the set up a training center and is currently preparing to undertake pre-design work. The main focus of the training center will be to provide skills training to government officials in the NSS on data analysis and other offer practical courses.

NEXT implementation support mission is planned for May/June 2014. Effort will be made to combine this with support for the preparation of the Rwanda Public Sector Governance P4R operation.

Locations

No Location data has been entered

Results

Project Development Objective Indicators
<table>
<thead>
<tr>
<th>Indicator Name</th>
<th>Core</th>
<th>Unit of Measure</th>
<th>Baseline</th>
<th>Current</th>
<th>End Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>PDO Indicator 2: “Timeliness and frequency of publication for key statistics in line with national standards agreed with NISR and MDA”. These are CPI, PPI, GDP, trade statistics, EICV3, DHS 4, Establ</td>
<td>Text</td>
<td>Value</td>
<td>Date</td>
<td>Comments</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Progress: The NISR has made solid overall progress on the timeliness and frequency of publication of key statistics. For the 2011 calendar year, the execution rate for the annual release calendar of 10 main tasks stood at 75%. All key economic statistics were produced and published on time. The publication of the Consumer Price Index (CPI) has been moved forward from the 15th of each month to the 10th of each month to provide policy-makers and businesses with more timely information. This was a request from both the National Bank of Rwanda and MINECOFIN. In addition, the NISR has contracted a company to facilitate the dissemination of key economic statistics by means of SMS to a broad range of stakeholders. All three major data collection exercises for 2010-2012 (the 2010 Demographic and Health Survey (DHS-4), the 2010/11 Households Living Standards Measurement Survey (EICV3) and the 2012 Population and Housing Census) have been completed in a timely and successful fashion. For the first time, the NISR managed to coincide the launch of key statistics with the planning period. Statistics and findings from the DHS-4 and EICV3 were released on February 7, 2012 and used in the assessment of Rwanda’s Economic Development and Poverty Reduction Strategy, and provided invaluable information for the elaboration of Rwanda’s next Poverty Reduction Strategy 2013-2018. By October 2012, all ten thematic reports of the EICV3 had been published on the NISR website, together with the raw survey data. The published statistics are now being used as baseline for different indicators in various sectors of the economy, and the users are now better equipped with the power to know where the gaps are and allocate resources appropriately. It is important to note that the execution of the 2012 advance release calendar is rated 81%. To determine the level of satisfaction of our data users, a survey was conducted to provide the baseline for a user satisfaction index, upon which improvements will be based. The final report has been shared with development partners and other stakeholders.</td>
<td></td>
</tr>
<tr>
<td>Text</td>
<td>Value</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>----------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PDO Indicator 3: “Data readily available to users through the open data portal”</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Date</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Comments</td>
<td>Progress: Remarkable progress has been achieved. Users can access raw survey data after they register and provide a short description of the research project they wish to undertake. Data from Rwanda’s three main household standards living surveys (2001, 2006 and 2011) and many other surveys can be accessed and downloaded in a matter of minutes through the National Data Archive (NADA) on NISR’s website. The Prognoz data portal has been developed by a company and integrated with NISR’s new website. This data portal provides ready-made information on a series of indicators that may be requested by the user. In addition, the data portal facilitates visualization on maps of the requested data. The data portal, however, needs to be further updated with data from more recent surveys to provide the most recent and accurate information to users. Strong benefits have been realized through the developed data access policy framework. The users may easily access the published survey/census raw data online while adhering to agreed-upon procedures, thus placing fewer burdens on the NISR. NISR portal was also recently showcased at the infographics competition.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
PDO Indicator 1: “adherence to standards on data quality set by NISR on agreed methods of compilation of statistics relating to Government Finance Statistics (GFS), Balance of Payments (BoP) and Na

<table>
<thead>
<tr>
<th>Text</th>
<th>Value</th>
<th>Date</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Progress: Customized ISIC Rev. 4, ISCO 08 and ISCED 97 manuals have been drafted and disseminated on June 13, 2012. Granting of survey visas is now conditional on the usage of these classification manuals, and NISR has started utilizing them in the compilation of statistics, where required. The NISR has completed a detailed assessment of the current BoP status and has finished designing the roadmap for the implementation of BPM version 6. For GFS, the Bridge Table from GFS 1986 to GFS 2001 was developed and gradual implementation is expected this fiscal year through 2014. A consultant started working in November 2012 to classify all GoR data according to GFS 2001 manuals.</td>
</tr>
<tr>
<td>Indicator Name</td>
<td>Core</td>
<td>Unit of Measure</td>
<td>Baseline</td>
</tr>
<tr>
<td>----------------</td>
<td>------</td>
<td>-----------------</td>
<td>----------</td>
</tr>
<tr>
<td>• IR Indicator 1: “Developing and testing harmonized data collection tools”</td>
<td>Text</td>
<td></td>
<td>Value</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indicator 2: “Training Needs Assessment and Plan approved by Steering Committee”</td>
<td>Text</td>
<td></td>
<td>Value</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
upgrading/long-term programs. NISR has also decided to set up a training center and rehabilitate space for this purpose over the medium term.

### Data on Financial Performance (as of 16-Jan-2014)

#### Financial Agreement(s) Key Dates

<table>
<thead>
<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Approval Date</th>
<th>Signing Date</th>
<th>Effectiveness Date</th>
<th>Original Closing Date</th>
<th>Revised Closing Date</th>
</tr>
</thead>
</table>

#### Disbursements (in Millions)

<table>
<thead>
<tr>
<th>Project</th>
<th>Ln/Cr/Tf</th>
<th>Status</th>
<th>Currency</th>
<th>Original</th>
<th>Revised</th>
<th>Cancelled</th>
<th>Disbursed</th>
<th>Undisbursed</th>
<th>% Disbursed</th>
</tr>
</thead>
<tbody>
<tr>
<td>P124629</td>
<td>TF-11927</td>
<td>Effective</td>
<td>USD</td>
<td>10.00</td>
<td>10.00</td>
<td>0.00</td>
<td>8.82</td>
<td>1.18</td>
<td>88.00</td>
</tr>
</tbody>
</table>

### Disbursement Graph

![Disbursement Graph](image)

### Key Decisions Regarding Implementation

Project restructuring has been successfully completed and documents have been duly countersigned by the Government authorities.

The main project restructuring areas include: (i) Technical Assistance (TA) support for strategic planning and analysis support for the development of the NSDS2 program; (ii) on pilot
basis strengthening administrative statistics (Agriculture, Health, Education, Population, Macroeconomics, Justice, etc); (iii) Remodeling and refurbishing space at the NISR headquarters for a conference/training room with modern audio visual, video conferencing and technological capabilities; (iv) knowledge sharing with good practice locations on organizational structure for national statistical systems, and for positioning NISR as a model official statistics institution in the region, leading to certification through capacity building; (v) establishing an automated M&E system; and (vi) enhancing the use of IT survey tools, e-learning, and infographics to promote open data and user outreach.

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.