



## Local Government Support Project (P120517)

AFRICA | Burkina Faso | Governance Global Practice |  
IBRD/IDA | Specific Investment Loan | FY 2012 | Seq No: 10 | ARCHIVED on 27-Sep-2016 | ISR25144 |

Implementing Agencies: MATDS Ministère de l'Administration Territoriale et de la Décentralisation et de la Sécurité Intéri, MATD

### Key Dates

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Bank Approval Date:01-Nov-2011

Effectiveness Date:06-Jun-2012

Planned Mid Term Review Date:10-Nov-2014

Actual Mid-Term Review Date:15-Oct-2014

Original Closing Date:31-Dec-2016

Revised Closing Date:31-Aug-2017

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The proposed project seeks to harness emerging government commitment to local government reforms by supporting the implementation of critical aspects of fiscal and administrative decentralization in six of the 13 regions of Burkina Faso. The primary objective of the project is to strengthen the central government's capacity for administrative and fiscal decentralization and the institutional capacities of communes in six regions, and to improve accountability linkages between local policy makers and citizens in the six regions.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Component 1 - Establishing the foundations of robust administrative and fiscal intergovernmental institutions:(Cost \$9.80 M)

Component 2 - Strengthening capacity of municipalities to manage local development:(Cost \$37.98 M)

Component 3 - Improving accountability linkages between local level policy makers and citizens:(Cost \$5.94 M)

Component 4: Project management and evaluation:(Cost \$10.00 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory



Overall Risk Rating

● Moderate

● Moderate

## Implementation Status and Key Decisions

The project was approved by the Board on November 1, 2011 and the financing agreement was signed on December 8, 2011. The effectiveness date was June 6, 2012. The project was restructured in April 2015 to reallocate the funds across the expenditure categories. The government has recently requested the extension of the closing date of the project by eight months. The project is making progress in achieving its results despite the events of 2014 (popular uprising) and 2015 (transitional government.).

The implementation of the first component activities is on track. The component supports the central government agencies to further develop a transparent and rule-based intergovernmental fiscal framework and robust intergovernmental administrative systems. It engages with the government to make intergovernmental transfers more transparent and formula based. The component has ensured that the grant amounts available to communes are communicated to the communes in a timely fashion in order to give them an opportunity to make proper budget planning. The Government has initiated the process for the implementation of the 21 decrees to devolve the service delivery responsibilities specified in the 2004 Law. The project is working with the counterpart to implement the decrees. In addition, the project is working with the SP-CONAD (Secretariat permanent de la conference nationale de la decentralization) for the finalization of the vision prospective de la decentralization and politique nationale de la decentralization.

The second component provides institutional development support to communes. It finances the implementation of the institutional development plan of communes. There has been a significant progress in improving the capacities of the communes.

The third component promotes accountability. It strives to achieve better accountability of communes towards citizens. Working through local and regional NGOs, the component strengthens accountability linkages between citizens and communes. Under this component six NGOs (one per region) have been hired to work with local governance stakeholders in their respective regions.

The last component provides support for project implementation.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Low	● Low
Macroeconomic	--	● Low	● Low
Sector Strategies and Policies	--	● Low	● Low
Technical Design of Project or Program	--	● Low	● Low
Institutional Capacity for Implementation and Sustainability	--	● Moderate	● Moderate
Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● Low	● Low
Stakeholders	--	● Low	● Low
Other	--	--	--
Overall	--	● Moderate	● Moderate

## Results



### Project Development Objective Indicators

#### ► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	8754.00	8754.00	4000.00
Date	02-Jan-2012	31-Dec-2015	12-Sep-2016	31-Dec-2016

#### ▲ Female beneficiaries (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2538.00	2538.00	2000.00

#### ► Increase in the execution rate of annual commune procurement plan (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	87.00	87.00	5.00
Date	01-Nov-2011	31-Dec-2015	31-Dec-2015	31-Dec-2016

#### ► Increase in local taxes collected for the commune governments (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15.00
Date	01-Nov-2011	31-Dec-2015	31-Dec-2015	31-Dec-2016

#### ► Deviation of commune level budget implementation from initially approved annual communal budget (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
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Value	40.00	25.00	25.00	4.00
Date	01-Nov-2011	31-Dec-2015	31-Dec-2015	31-Dec-2016

► Actual availability of funds to communes committed by the central government earlier in the budget cycle (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	April 30, 2011	February 27, 2014	February 27, 2016	No later than February 28, 2016
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016

► Notification of indicative allocation of transfer amounts by central government to each commune government by November of preceding fiscal year (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016

► Increase in percentage of citizens rating commune government's performance satisfactory (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	47.30	52.20	52.20	70.00
Date	01-Nov-2011	31-Dec-2015	31-Dec-2015	31-Dec-2016

#### Overall Comments

Some of the indicators, such as execution of procurement plan, budget implementation, are part of the annual budget execution. The figures on these are from the end of 2015, we will update them in December to reflect the progress in 2016. On the indicator for local taxes, there has been no progress and the project financed a study to identify the reasons and the measures to rectify them. The draft report was discussed with broader stakeholder on September 15, 2016.

#### Intermediate Results Indicators



► Intergovernmental fiscal framework policy statement issued by the government (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016

► Sectoral decentralization reviews/service delivery guidelines completed (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0	11	11	8
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016

► Number of government officials who participated in decentralization training courses and study tours (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	26.00	26.00	70.00
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016

► Communes that established local budget committees (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	39.30	75.00	75.00	100.00
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016



► Commune officials find MEF ordinateur function for revenue collection carried out effectively at a regional level (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	20.00	35.70	35.70	70.00
Date	01-Nov-2011	31-Dec-2015	31-Dec-2015	31-Dec-2016

► Communes that comply to 70 percent with organigramme for territorial collectivities in terms of responsibilities and functions implemented on regional and commune level (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.00	30.00	30.00	30.00
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016

► Number of communes with council-validated Institutional Development Plans (IDP) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016

► Communes that were awarded the consecutive budget allocations (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	70.00
Date	01-Nov-2011	31-Dec-2015	12-Sep-2016	31-Dec-2016



► Increase in the number of people who state that they have received announcements of the “cadre de concertation” meetings and who can recall through which channel (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	38.00	39.35	39.35	80.00
Date	01-Nov-2011	31-Dec-2015	31-Dec-2015	31-Dec-2016

► Communes submitting their candidacy documents to the annual regional competition (Percentage, Custom)


	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	12.82	12.82	60.00
Date	01-Nov-2011	23-Nov-2015	23-Nov-2015	31-Dec-2016

**Overall Comments**

Some of the indicators are annual therefore they will be updated in December

## Data on Financial Performance

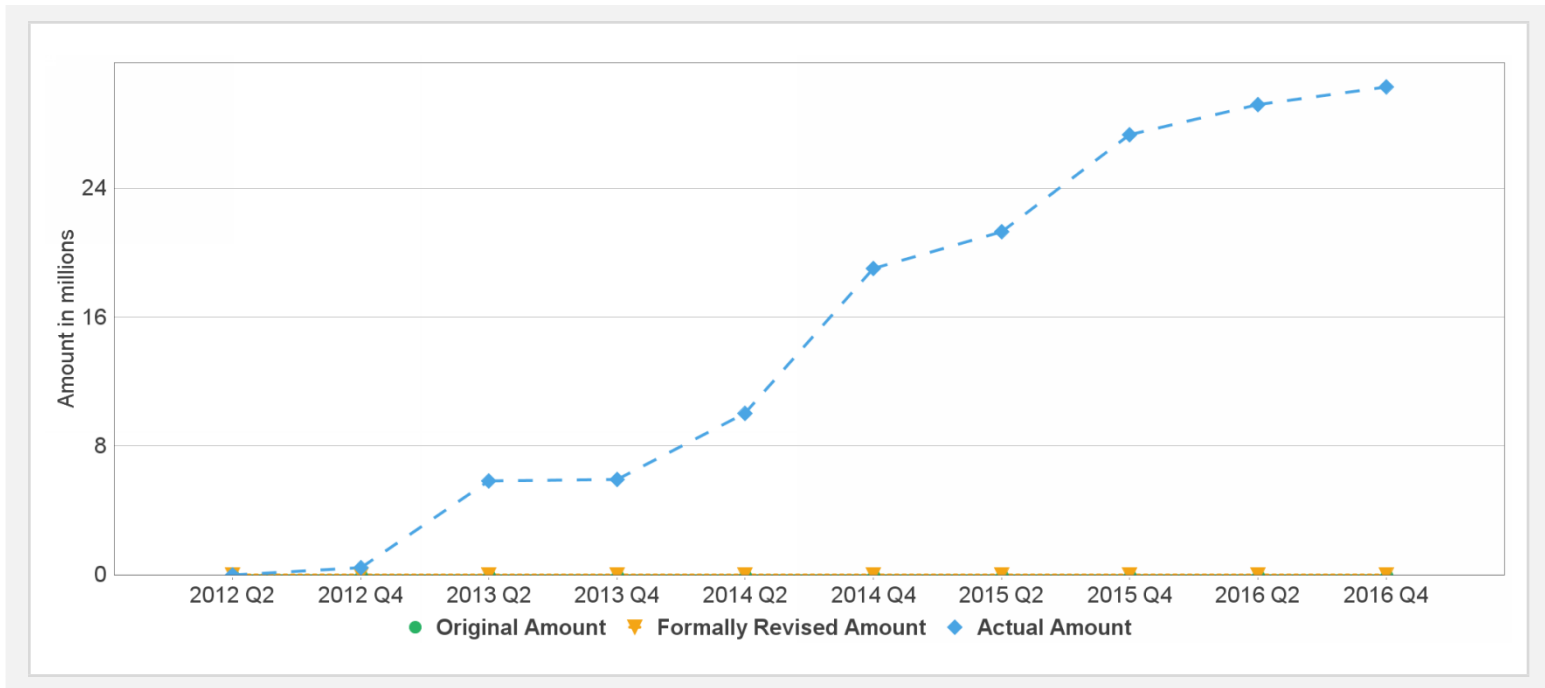
### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P120517	IDA-H7360	Effective	XDR	37.30	37.30	0.00	30.29	7.01	 81%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P120517	IDA-H7360	Effective	01-Nov-2011	08-Dec-2011	06-Jun-2012	31-Dec-2016	31-Aug-2017

### Cumulative Disbursements



## Restructuring History

Level 2 Approved on 27-Jul-2016

## Related Project(s)

P120844-Mainstreaming Governance and Institutional Development in Burkina Faso