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Kyrgyz Health Results Based Financing (P120435)

EUROPE AND CENTRAL ASIA | Kyrgyz Republic | Health, Nutrition and Population Global Practice |
Recipient Executed Activities | Specific Investment Loan | FY 2013 | Seq No: 5 | ARCHIVED on 11-Jun-2015 | ISR19203 |

Implementing Agencies: Mandatory Health Insurance Fund, Ministry of Health

Key Dates

Key Project Dates

Board Approval date:18-Apr-2013

Effectiveness Date:29-Jul-2014

Planned Mid Term Review Date:20-Jan-2016

Actual Mid-Term Review Date:--

Original Closing Date:30-Jun-2017

Revised Closing Date:30-Jun-2017

Project Development Objectives

Project Development Objective (from Project Appraisal Document)
The Project Development Objective is to (1) pilot performance-based payments and/or enhanced supervision for quality of maternal and neonatal care in randomly selected rayon hospitals; and (2) strengthen the Government's and providers' capacity in performance-based contracting and monitoring and evaluating for results.

Has the Project Development Objective been changed since Board Approval of the Project Objective?
No

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Components

Name
Component 1: Pilot Performance-Based Payments and Enhanced Supervision for Quality of Care:(Cost $9.59 M)
Component 2: Strengthen the Government's and Providers' Capacity in Performance-Based Payment Reform and Monitoring and Evaluation f or Results:(Cost $1.41 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Moderately Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Moderately Satisfactory
Overall Risk Rating	--	High

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Implementation Status and Key Decisions

The Government remains committed to the project implementation. Pilot project has been successfully scaled up to all 42 hospitals since the project effectiveness on July 30, 2014. That included four rounds of quarterly peer verifications and one round of semiannual counterverification. Close attention needs to be paid to (i) timely design of an open-source information and communication technology (ICT) system for the RBF program and (ii) technical assistance (TA) for capacity building of providers' knowledge and skills. Both should contribute to improvement of quality of care.
Implementation of the pilot KG HRBF project activities: The scale up of the pilot project since project effectiveness demonstrates promising results - **the hospitals performance has improved in average from 9% to 33,8%, 42,3% and 53,6%** between July 2015 baseline survey and follow up October 2014, January and April 2015 rounds of peer verification. All 42 hospitals have prepared hospitals development plans to address identified issues, focusing on quality improvement measures. Counterverification conducted in10 randomly selected hospitals (5 in each Arm) in March 2015 showed difference in scores below the acceptable threshold of 10%.Structural measures of quality have shown striking improvement, for instance, with the availability of blood transfusion services increasing to near-universal availability from baseline across both Arms.
Overall, first year implementation has created an interest among providers across all three Arms and at the oblast level of health care. It has been also agreed that preparation of the pilot PHC PBF scheme needs to be accelerated, focusing on all key needs/issues identified at the PHC level and on the entire PHC network, including stand-alone Family Groups Practices/FGPs and remote small PHC facilities/FAPs.

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Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	--	High
Macroeconomic	--	--	Substantial
Sector Strategies and Policies	--	--	Substantial
Technical Design of Project or Program	--	--	Moderate
Institutional Capacity for Implementation and Sustainability	--	--	High
Fiduciary	--	--	Substantial
Environment and Social	--	--	High
Stakeholders	--	--	Substantial
Other	--	--	--
Overall	--	--	High

Results

Project Development Objective Indicators

▸ Proportion of quarterly peer verification records for Groups 1 and 2 rayon hospitals submitted to MHIF within one week after the end of each quarter (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	100.00
Date	--	--	13-May-2015	30-Jun-2017

Comments
Off track. RBF Secretariat indicates that this indicator is not achievable and will need to be modified. A feasible deadline is 20 working days after end of the quarter.

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▸ Proportion of eligible rayon hospitals that received the authorized performance-based payments within two weeks after the MHIF's receipt of payment invoices (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	100.00
Date	--	--	--	13-May-2015

Comments
Off track. RBF Secretariat indicates that this indicator is not achievable and will need to be modified. A feasible deadline is 20 working days after the MHIF's receipt of payment invoices.

▸ Number of counter-verification carried out for a subset of Group 1 rayon hospitals and Group 2 rayon hospitals every six months (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	10.00	8.00
Date	--	--	13-May-2015	31-Dec-2015

Comments
10 hospitals were randomly selected (5 in each arm)

▸ Impact Evaluation Surveys completed on schedule to generate evidence for policy (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No surveys	--	Impact Evaluation baseline survey completed before start of pilot	At least 2 round of serveys implmented by the end of the project
Date	--	--	11-May-2015	30-Jun-2017

Comments
Indicator target met. Impact Evaluation baseline survey completed before start of pilot.Follow up survey to be completed before end of Project

Overall Comments
First two PDO level indicators need to be modified as they are not achievable as the timeline for both (i) submission of peerverification

records within one week after the end of the quarter and (ii) payments received within two weeks after the receipt of invoices were defined wrongly during the preparation of the project. Team is looking into options available to address this

Intermediate Results Indicators

▸ Performance Contracts signed with the Group 1 rayon hospitals (20) and updated annually based on any modifications introduced to the Balanced Scorecard (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	22.00	20.00
Date	--	--	25-Sep-2014	31-Dec-2015

Comments
Number of hospitals should be modified to 22. Contracts renewed and adjusted as needed.

▸ Proportion of Group 1 rayon hospitals (20) that received quarterly performance-based payments in accordance to their level of performance as per agreed Performance Contracts (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	100.00
Date	--	--	20-Dec-2015	31-Dec-2015

Comments
On track. For the payment quarter completed in September 2014, all 22 participating hospitals have received quarterly performance-based payments in accordance with their BSC scores.

▸ MOH/MHIF produce quarterly monitoring reports within 2 weeks after the end of each quarter (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	4.00
Date	--	--	13-May-2015	31-Dec-2015

Comments
Off track. The RBF Secretariat indicates that it is not feasible to produce monitoring reports within 2 weeks after the peer review. 45 working days will be needed. Last peer review was completed by the end of April 2015

▸ National RBF Steering Committee meets at least twice a year (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	2.00	2.00
Date	--	--	13-May-2015	31-Dec-2015

Comments
On track. Members of the Committee have been identified and a Terms of Reference for the committee was finalized prior the project effectiveness

▸ Extended RBF team meets at least every 2 months (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	6.00	6.00
Date	--	--	13-May-2015	31-Dec-2015

Comments
On track .The Extended RBF Team has held three meetings in 2014: on June 8, September 25 and December 17.

Overall Comments

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P120435	TF-13310	Effective	USD	11.00	11.00	0.00	1.66	9.34	15%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P120435	TF-13310	Effective	30-Dec-2013	30-Dec-2013	29-Jul-2014	30-Jun-2017	30-Jun-2017

Cumulative Disbursements

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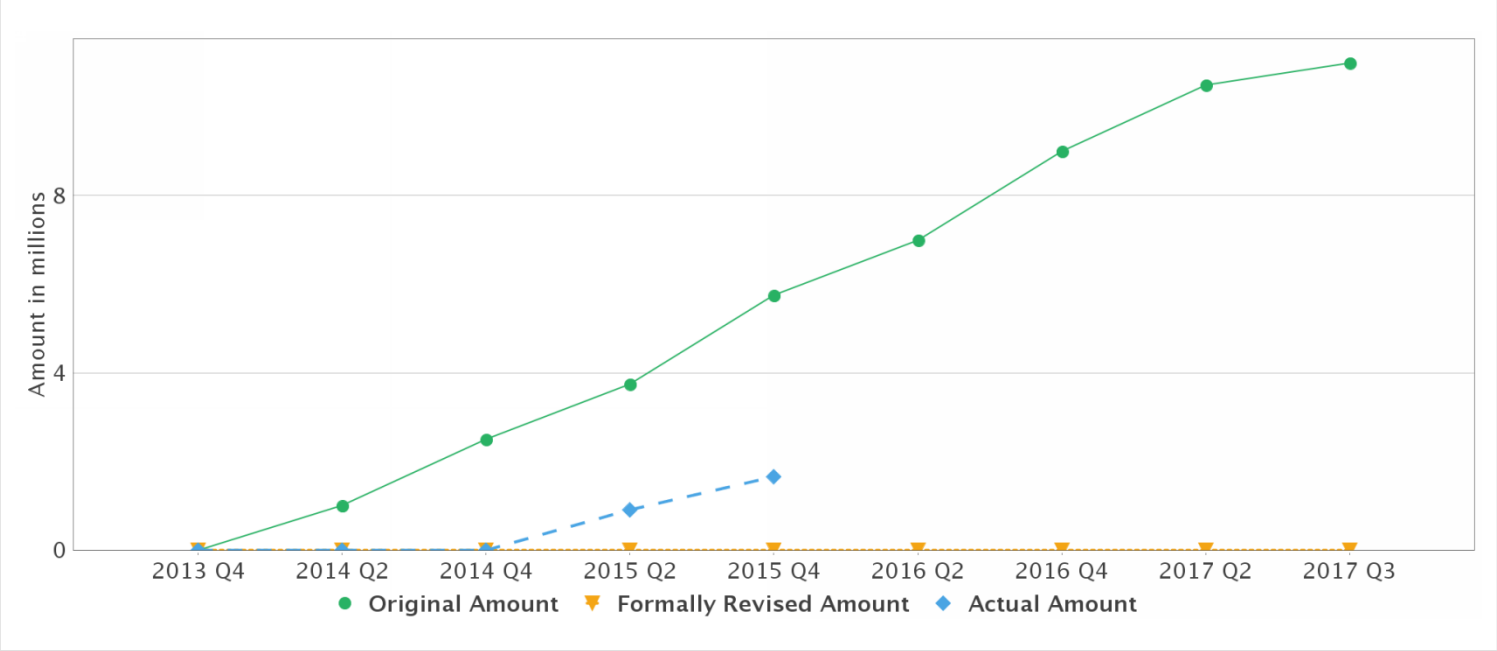

Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.

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